

Lawrence Catholic Academy, Inc.

Financial Statements

For the Years Ended June 30, 2016 and 2015

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors and Finance Committee
Lawrence Catholic Academy, Inc.
Lawrence, Massachusetts

We have audited the accompanying financial statements of Lawrence Catholic Academy, Inc. (the Academy), which comprise the statements of financial position as of June 30, 2016 and 2015, and the related statements of activities and change in net assets and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

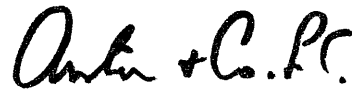
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Lawrence Catholic Academy, Inc. as of June 30, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Schedules of Functional Expenses on pages 14 and 15 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.



Anstiss & Co., P.C.
Lowell, Massachusetts
October 6, 2016

Lawrence Catholic Academy, Inc.
Statements of Financial Position
June 30, 2016 and 2015

	Assets	
	2016	2015
Assets		
Cash and cash equivalents	\$ 678,000	\$ 695,001
Accounts receivable, net	104,669	85,511
Prepaid expenses and other current assets	82,366	83,166
Property, equipment, and improvements, net	408,371	403,221
Total assets	\$ 1,273,406	\$ 1,266,899
Liabilities and Net Assets		
Liabilities		
Revolving line of credit	\$ 61,375	\$ 89,092
Accounts payable and accrued expenses	5,793	19,158
Accrued payroll and payroll taxes	185,249	189,672
Deferred tuition and fees	41,272	54,459
Total liabilities	293,689	352,381
Net Assets		
Unrestricted	830,067	813,424
Temporarily restricted	149,650	101,094
Permanently restricted	-	-
Total net assets	979,717	914,518
Total liabilities and net assets	\$ 1,273,406	\$ 1,266,899

The accompanying notes are an integral part of these financial statements.

Lawrence Catholic Academy, Inc.
Statement of Activities and Changes in Net Assets
For the Year Ended June 30, 2016

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Operating Revenues and Support				
Tuition and fees - gross	\$ 1,781,835	\$ -	\$ -	\$ 1,781,835
Less: discounts and scholarship assistance	(550,800)	-	-	(550,800)
Tuition and fees - net	1,231,035	-	-	1,231,035
Contributions	220,147	659,387	-	879,534
Rental income	2,750	-	-	2,750
Before and after school care	76,778	-	-	76,778
Activity fees	38,894	-	-	38,894
Dividend and interest income, net	1,418	-	-	1,418
Fundraising income, net	82,795	-	-	82,795
Cafeteria income	-	177,735	-	177,735
Other Income	6,039	-	-	6,039
Facilities in-kind	290,990	-	-	290,990
Donated professional services	161,000	-	-	161,000
Net assets released from restrictions	788,566	(788,566)	-	-
Total revenues and support	<u>2,900,412</u>	<u>48,556</u>	<u>-</u>	<u>2,948,968</u>
Operating Expenses				
Program services				
Educational program	1,555,389	-	-	1,555,389
Supporting services				
Facility operations	692,584	-	-	692,584
General and administrative	613,040	-	-	613,040
Development	22,756	-	-	22,756
Total support services	<u>1,328,380</u>	<u>-</u>	<u>-</u>	<u>1,328,380</u>
Total expenses	<u>2,883,769</u>	<u>-</u>	<u>-</u>	<u>2,883,769</u>
Change in net assets from operations	16,643	48,556	-	65,199
Net assets at beginning of year	813,424	101,094	-	914,518
Net assets at end of year	<u>\$ 830,067</u>	<u>\$ 149,650</u>	<u>\$ -</u>	<u>\$ 979,717</u>

The accompanying notes are an integral part of these financial statements.

Lawrence Catholic Academy, Inc.
Statement of Activities and Changes in Net Assets
For the Year Ended June 30, 2015

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Operating Revenues and Support				
Tuition and fees - gross	\$ 1,843,389	\$ -	\$ -	\$ 1,843,389
Less: discounts and scholarship assistance	(588,275)	-	-	(588,275)
Tuition and fees - net	1,255,114	-	-	1,255,114
Contributions	188,615	660,305	-	848,920
Rental income	2,500	-	-	2,500
Before and after school care	91,401	-	-	91,401
Activity fees	40,103	-	-	40,103
Dividend and interest income, net	1,627	-	-	1,627
Fundraising income, net	64,193	-	-	64,193
Cafeteria income	-	184,205	-	184,205
Other Income	862	-	-	862
Donated professional services	161,000	-	-	161,000
Facilities in-kind	290,990	-	-	290,990
Net assets released from restrictions	822,602	(822,602)	-	-
Total revenues and support	<u>2,919,007</u>	<u>21,908</u>	<u>-</u>	<u>2,940,915</u>
Operating Expenses				
Program services				
Educational program	1,578,331	-	-	1,578,331
Supporting services				
Facility operations	689,631	-	-	689,631
General and administrative	600,198	-	-	600,198
Development	15,993	-	-	15,993
Total support services	<u>1,305,822</u>	<u>-</u>	<u>-</u>	<u>1,305,822</u>
Total expenses	<u>2,884,153</u>	<u>-</u>	<u>-</u>	<u>2,884,153</u>
Change in net assets from operations	34,854	21,908	-	56,762
Net assets at beginning of year	778,570	79,186	-	857,756
Net assets at end of year	<u>\$ 813,424</u>	<u>\$ 101,094</u>	<u>\$ -</u>	<u>\$ 914,518</u>

The accompanying notes are an integral part of these financial statements.

Lawrence Catholic Academy, Inc.
Statements of Cash Flows
For the Years Ended June 30, 2016 and 2015

	<u>2016</u>	<u>2015</u>
Cash Flows From Operating Activities		
Change in net assets	\$ 65,199	\$ 56,762
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Depreciation	24,800	25,893
Bad debt expense, net	28,363	13,658
Change in assets and liabilities:		
Increase in accounts receivable	(47,521)	(19,839)
Decrease (increase) in other current assets	800	(56,185)
(Decrease) increase in accounts payable and accrued e:	(13,365)	3,020
(Decrease) increase in accrued payroll		
payroll taxes	(4,423)	4,881
(Decrease) increase in deferred tuition and fees	(13,187)	2,248
Net cash provided from operating activities	<u>40,666</u>	<u>30,438</u>
 Cash Flows From Investing Activities		
Purchase of property, equipment and improvements	<u>(29,950)</u>	<u>(70,618)</u>
Net cash used in investing activities	<u>(29,950)</u>	<u>(70,618)</u>
 Cash Flows From Financing Activities		
Payments on revolving letter of credit	<u>(27,717)</u>	<u>(26,502)</u>
Net cash used in from financing activities	<u>(27,717)</u>	<u>(26,502)</u>
 Net Decrease in Cash and Cash Equivalents	<u>(17,001)</u>	<u>(66,682)</u>
Cash and Cash Equivalents, Beginning of Year	<u>695,001</u>	<u>761,683</u>
Cash and Cash Equivalents, End of Year	<u><u>\$ 678,000</u></u>	<u><u>\$ 695,001</u></u>
 Supplemental information		
Cash paid during the year for interest:	<u><u>\$ 2,829</u></u>	<u><u>\$ 4,044</u></u>

The accompanying notes are an integral part of these financial statements.

Lawrence Catholic Academy, Inc.
Notes to Financial Statements
June 30, 2016 and 2015

Note 1 – Organization

Lawrence Catholic Academy, Inc. (the “Academy”) was incorporated on March 10, 2010 under the laws of the Commonwealth of Massachusetts as a not-for-profit organization to offer nursery through 8th grade education in order to enhance the intellectual and spiritual development of students according to the teachings of Jesus Christ and The Roman Catholic Church, and to perform religious, charitable, scientific, literary, and educational activities in support of the Roman Catholic Church and the Roman Catholic Archdiocese of Boston.

Note 2 – Summary of Significant Accounting Policies

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles. Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions.

Estimates

The presentation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported financial statement amounts and disclosures during the reporting period. Accordingly, actual results could differ from those estimates.

Reclassifications

During 2016, certain amounts from the prior year financial statements were reclassified to conform to the current year’s presentation.

Cash and Cash Equivalents

The Academy’s policy is to maintain a distinction between cash amounts held to meet current operating requirements and amounts held with long-term investments. The Academy considers all highly liquid investments with remaining maturities of three months or less when purchased to be cash and cash equivalents. Cash and cash equivalents, which consist of money market funds, are carried at cost, which approximates market value.

Book Supply Inventory

Inventory consisting of text books are valued at the lower of cost or market and reflected in prepaid expenses and other current assets.

Lawrence Catholic Academy, Inc.
Notes to Financial Statements
June 30, 2016 and 2015

Note 2 – Summary of Significant Accounting Policies (continued)

Property, Equipment, and Improvements

Property, equipment and improvements are carried at historical cost if purchased or at fair value if received by donation. Depreciation is provided over the estimated useful lives of the respective assets on a straight-line basis as follows:

	<u>Years</u>
Leasehold and ground improvements	40
Furniture and fixtures	5 – 10
Computer equipment	5

Maintenance and repairs and minor improvements are charged to expense as incurred and significant improvements and betterments are capitalized.

Fair Value of Financial Instruments

The Academy follows the provisions of ASC 820-10, “*Fair Value Measurements and Disclosures*.” ASC 820-10 applies to reported balances that are required or permitted to be measured at fair value under an existing accounting pronouncement. ASC 820-10 emphasizes that fair value is a market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability and establishes a fair value hierarchy.

The fair value hierarchy consists of three levels of inputs that may be used to measure fair value as follows:

Level 1 – Inputs that utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the Academy has the ability to access.

Level 2 – Inputs that include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of financial instrument. Fair values for these instruments are estimated using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows.

Level 3 – Inputs that are unobservable inputs for the asset or liability, which are typically based on an entity’s own assumptions, as there is little, if any, related market activity.

Lawrence Catholic Academy, Inc.
Notes to Financial Statements
June 30, 2016 and 2015

Note 2 – Summary of Significant Accounting Policies (continued)

Fair Value of Financial Instruments (continued)

Instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

ASC 825-10, “*Financial Instruments*,” permits an entity to measure many financial instruments and certain other assets and liabilities at fair value on an instrument-by-instrument basis.

Classification of Net Assets

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restriction with ASC 958-205, “*Financial Statements of Not-for-Profit Organizations*.” Accordingly, net assets of the Academy and changes therein are classified and reported as follows:

- Unrestricted net assets represent net assets that are not subject to donor-imposed stipulations and available for general use or for investment in property and equipment.
- Temporarily restricted net assets are subject to stipulations imposed by their donors that are met by either actions of the Academy or the passage of time. When the stipulations are met the amounts are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.
- Permanently restricted net assets represent gifts and pledges for which donor restrictions require that the corpus be invested in perpetuity and only the income be made fully or partially available for program operations or specific purposes, in accordance with donor restrictions.

Support that is restricted by the donor is reported as an increase in unrestricted net assets if the purpose of the restriction is accomplished in the reporting period in which the support is recognized.

Revenue Recognition and Deferred Revenues

Gross tuition and related fees reflect the Academy’s normal tuition rates for all students. Revenue collected in advance for tuition for the upcoming Academy year is deferred and recorded as unrestricted revenue when the services are rendered. Discounts and scholarships are given on the basis of financial need are netted against gross tuition and fees to the extent they exceed incremental costs incurred.

Contributions, whether cash or non-cash, are reported as unrestricted revenue unless use of the related assets is limited by donor-imposed restrictions.

Lawrence Catholic Academy, Inc.
Notes to Financial Statements
June 30, 2016 and 2015

Note 2 – Summary of Significant Accounting Policies (continued)

Contributed Facilities, Services and Other Items

The Academy operates in a facility located in Lawrence, Massachusetts, which is owned by Saint Patrick Parish, and for which the Academy is charged \$1.00 each year. The estimated current rental value of the facilities of \$290,990 for the years ended June 30, 2016 and 2015 are reported as contributed facilities and rent expense in the accompanying statements of activities and functional expenses in the accompanying financial statements (see Note 9).

Contributions of Property and Services

Contributed property and equipment is recorded at fair value at the date of donation. If donors stipulate how long the assets must be used, the contributions are recorded as restricted support. In the absence of such stipulations, contributions of property and equipment are recorded as unrestricted support. Contributions of donated non-cash assets are recorded at their fair values in the period received. Contributions of donated professional services that create or enhance non-financial assets or that require specialized skills, that are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donations, are recorded at their fair values in the period received.

The Academy receives nursing services from a local college and educational staff assistance under the City of Lawrence Title II educational program. Management has estimated the value of these professional services at \$161,000 for both years ending June 30, 2016 and 2015.

Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Income Taxes and Uncertain Tax Positions

The Academy, incorporated under Chapter 180 of the Massachusetts General Laws as a tax exempt entity, has been granted tax-exempt status under Internal Revenue Code (IRC) Section 501(c)(3). Therefore, it is generally exempt from federal and state income taxes. Accordingly, no provision for income taxes has been provided for in the accompanying financial statements.

The Academy is required by ASC 740-10, “*Income Taxes*,” to evaluate and disclose tax positions that could have an effect on the Academy's financial statements. Substantially all of the Academy's income, expenditures and activities relate to its exempt purpose and, therefore, management has determined that the Academy will continue to qualify as a tax exempt not-for-profit entity.

Lawrence Catholic Academy, Inc.
Notes to Financial Statements
June 30, 2016 and 2015

Note 2 – Summary of Significant Accounting Policies (continued)

Compensated Absences

All full time employees are entitled to paid vacation based on the Academy year. All vacation time is used during the fiscal year in which it is earned.

Note 3 – Accounts Receivable

The Academy extends limited credit to students under certain circumstances. Management reviews the collectability of the accounts on an ongoing basis. For the years ended June 30, 2016 and 2015, a reserve of \$45,523 and \$15,373, respectively, was recorded.

Note 4 – Property, Equipment and Improvements

At June 30, 2016 and 2015, the balance in property, equipment and improvements was composed of the following:

	<u>2016</u>	<u>2015</u>
Leasehold and ground improvements	\$ 389,891	\$ 368,191
Furniture and fixtures	100,065	100,065
Computer equipment	27,568	22,318
Vehicles	3,000	-
Total	<u>520,524</u>	<u>490,574</u>
Less: Accumulated depreciation	<u>(112,153)</u>	<u>(87,353)</u>
Net property, equipment and improvements	<u>\$ 408,371</u>	<u>\$ 403,221</u>

Depreciation expense for the years ended June 30, 2016 and 2015 was \$24,800 and \$25,893, respectively.

Note 5 – Line of Credit

On December 22, 2011 (amended and restated on July 2, 2012) the Academy executed a revolving credit agreement with the Revolving Loan Fund of the Roman Catholic Archbishop of Boston for a maximum borrowing of \$240,000. Borrowings under this agreement provides for interest at the Applicable Rate for institutional loans as determined by the lender (3.75% as of June 30, 2016 and 2015). The agreement requires monthly payments of principal and interest of \$2,546 from December 1, 2012 until maturity on December 1, 2022. As of June 30, 2016 and 2015 the outstanding balances on the line of credit was \$61,375 and \$89,092, respectively.

Lawrence Catholic Academy, Inc.
Notes to Financial Statements
June 30, 2016 and 2015

Note 5 – Line of Credit (continued)

Future principal payments due under the agreement as of June 30, 2016 are as follows:

<u>Year End</u>	
2017	\$ 28,001
2018	29,433
2019	<u>3,941</u>
Total	<u>\$ 61,375</u>

Note 6 – Operating Lease

In January 2014, the Academy entered into a 36 month lease for a copier. Future minimum annual lease payments under this operating lease as June 30, 2016 are \$634 for the year ended June 30, 2017.

Note 7 – Net Asset Restrictions

Temporarily restricted net assets as of June 30, 2016 and 2015 were as follows:

	<u>2016</u>	<u>2015</u>
Cafeteria funds	\$ 112,336	\$ 78,110
Capital campaign funds	17,000	17,000
Foundation grants for equipment	14,330	-
Scholarship funds	<u>5,984</u>	<u>5,984</u>
Total	<u>\$ 149,650</u>	<u>\$ 101,094</u>

Note 8 – Employee Retirement Plans

As of January 1, 2012, the Academy began participating in a qualified salary reduction 401(k) plan through the Archdiocese whereby employees may make contributions to the plan at their discretion. The Academy matches 2% of eligible employee contributions (eligible individuals must be employed by the Academy for at least one year). The Academy's contributions vest after five years of employment. The total contributions to the plan for the years ended June 30, 2016 and 2015 was \$20,861 and \$16,647, respectively, and is included in salaries and fringe benefits in the accompanying statements of functional expense.

Lawrence Catholic Academy, Inc.
Notes to Financial Statements
June 30, 2016 and 2015

Note 9 – Related Party Activity

On July 1, 2010, the Academy entered into a ninety-nine year lease agreement with Saint Patrick Parish through June 30, 2109. Under this lease agreement, the Academy is required to make annual payments of \$1 to the Parish for use of the facility. Under the terms of the agreement, the Academy is also responsible for all operating costs, taxes and utilities of the facility. Since the Academy is paying a “below-market” rate for the facility, the Academy is required to estimate the fair value of the use of the facilities. The estimated current annual rental value of the facilities approximated \$290,990 for the years ended June 30, 2016 and 2015 (see Note 2).

The rent amount charged by the Parish is substantially less than fair value. The difference between actual rent recognized and fair value is recorded as an in-kind contribution. This arrangement is expected to continue indefinitely.

In addition to the line of credit (Note 5), the Academy makes payments to the Roman Catholic Archbishop of Boston for property and liability insurance as well as employee benefits as a separate participating employer. The total insurance and employee benefit payments made for the years ended June 30, 2016 and 2015 were \$258,066 and \$225,917. Included in these amounts are the 401(k) contributions from Note 8.

Note 10 – Concentration of Credit Risk

The Academy's financial instruments that potentially subject it to concentrations of credit risk consist of cash and cash equivalents, investments and accounts receivable. The Academy maintains its cash and cash equivalent accounts and investments in high quality financial institutions. At times, the amounts on deposit at any one institution may be in excess of Federal Deposit Insurance Corporation (FDIC) insured limits. Accounts receivable are dispersed among the families of the Academy's students.

Note 11 – Subsequent Events

ASC 855-10, *Subsequent Events*, defines further disclosure requirements for events that occur after the statement of financial position date but before financial statements are issued. In accordance with ASC 855-10, the Academy's management has evaluated events subsequent from June 30, 2016 through October 6, 2016, which is the issuance date of this report. There has been no material event noted during this period that would either impact the results reflected in this report or the Academy's results going forward.

Supplementary Information

Lawrence Catholic Academy, Inc.
Schedule of Functional Expenses
For the Year Ended June 30, 2016

	<u>Educational</u>	<u>Facility Operations</u>	<u>General and Administrative</u>	<u>Development</u>	<u>Total</u>
Personnel Expenses					
Salaries and stipends	\$ 1,094,753	\$ 72,180	\$ 275,186	\$ -	\$ 1,442,119
Employee benefits	127,891	8,389	42,077	-	178,357
Payroll taxes	73,056	5,528	19,066	-	97,650
Total personnel expenses	<u>1,295,700</u>	<u>86,097</u>	<u>336,329</u>	<u>-</u>	<u>1,718,126</u>
Program and Supporting Services					
Activities expenses	-	-	52,571	-	52,571
Teaching supplies, pamphlets and textbooks	100,305	-	-	-	100,305
Depreciation	-	24,800	-	-	24,800
Memberships and conferences	3,173	-	15,415	-	18,588
Insurance	-	21,574	2,684	-	24,258
Miscellaneous	-	-	5,584	-	5,584
Postage	-	-	1,502	-	1,502
Professional fees	-	-	11,660	-	11,660
Outside contractors	155,100	-	106,400	-	261,500
Cafeteria	-	56,657	4,357	-	61,014
Repairs and maintenance	-	159,824	9,235	-	169,059
Rent	-	290,990	-	-	290,990
Bad debt	-	-	28,363	-	28,363
Supplies	1,111	7,901	34,594	22,756	66,362
Telephone	-	-	1,517	-	1,517
Interest expenses	-	-	2,829	-	2,829
Utilities	-	44,741	-	-	44,741
Total program and supporting services	<u>259,689</u>	<u>606,487</u>	<u>276,711</u>	<u>22,756</u>	<u>1,165,643</u>
Total Functional Expenses	<u>\$ 1,555,389</u>	<u>\$ 692,584</u>	<u>\$ 613,040</u>	<u>\$ 22,756</u>	<u>\$ 2,883,769</u>

Lawrence Catholic Academy, Inc.
Schedule of Functional Expenses
For the Year Ended June 30, 2015

	<u>Educational</u>	<u>Facility Operations</u>	<u>General and Administrative</u>	<u>Development</u>	<u>Total</u>
Personnel Expenses					
Salaries and stipends	\$ 1,124,722	\$ 74,330	\$ 285,496	\$ -	\$ 1,484,548
Employee benefits	123,068	2,442	36,237	-	161,747
Payroll taxes	75,997	5,687	20,072	-	101,756
Total personnel expenses	<u>1,323,787</u>	<u>82,459</u>	<u>341,805</u>	<u>-</u>	<u>1,748,051</u>
Program and Supporting Services					
Activities expenses	-	-	48,362	-	48,362
Teaching supplies, pamphlets and textbooks	62,253	-	-	-	62,253
Depreciation	-	25,893	-	-	25,893
Memberships and conferences	4,995	-	17,145	-	22,140
Insurance	-	19,449	-	-	19,449
Miscellaneous	-	-	12,845	-	12,845
Postage	446	-	1,669	-	2,115
Professional fees	-	-	15,857	-	15,857
Outside contractors	184,978	-	100,000	-	284,978
Cafeteria	-	59,973	3,766	-	63,739
Repairs and maintenance	-	136,928	7,407	-	144,335
Rent	-	290,990	-	-	290,990
Bad debt	-	-	13,658	-	13,658
Supplies	1,872	8,414	32,863	15,993	59,142
Telephone	-	-	777	-	777
Interest expenses	-	-	4,044	-	4,044
Utilities	-	65,525	-	-	65,525
Total program and supporting services	<u>254,544</u>	<u>607,172</u>	<u>258,393</u>	<u>15,993</u>	<u>1,136,102</u>
Total Functional Expenses	<u>\$ 1,578,331</u>	<u>\$ 689,631</u>	<u>\$ 600,198</u>	<u>\$ 15,993</u>	<u>\$ 2,884,153</u>