

# St. Sebastian's School, Inc.

Consolidated Financial Statements  
and  
Supplementary Information

Years Ended June 30, 2013 and 2012

# St. Sebastian's School, Inc.

## CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION Years Ended June 30, 2013 and 2012

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### C O N T E N T S

	<u>Page</u>
Independent Auditor's Report .....	1
Consolidated Financial Statements:	
Statements of Financial Position.....	2
Statements of Activities.....	3
Statements of Cash Flows .....	4
Notes to Consolidated Financial Statements.....	5-18
Supplementary Information:	
Independent Auditor's Report on Supplementary Information.....	19
Schedules of Consolidated Expenses .....	20-21



## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of  
St. Sebastian's School, Inc.  
Needham, Massachusetts

### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of St. Sebastian's School, Inc. (the "School") which comprise the statements of financial position as of June 30, 2013 and 2012, and the related consolidated statements of activities, and cash flows for the years then ended and the related notes to the consolidated financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of St. Sebastian's School, Inc. as of June 30, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*McGladrey LLP*

Boston, Massachusetts  
November 4, 2013

**St. Sebastian's School, Inc.**  
 Consolidated Statements of Financial Position  
 June 30, 2013 and 2012

	<u>2013</u>	<u>2012</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 3,649,972	\$ 4,251,137
Bond project account - restricted cash	-	580,271
Tuition receivable, net	64,456	84,918
Inventories and prepaid expenses	793,427	823,070
Pledges receivable, net	4,963,499	5,879,454
Financial aid loans receivable, net	108,382	139,473
Cash whose use is limited	4,949,789	5,400,637
Investments	19,282,182	14,455,725
Other assets	3,070	66,666
Land, buildings, and equipment, net	41,131,723	40,011,284
	<u>\$ 74,946,500</u>	<u>\$ 71,692,635</u>
<b>LIABILITIES AND NET ASSETS</b>		
Liabilities:		
Accounts payable and accrued expenses	\$ 1,496,441	\$ 2,186,201
Deferred revenue	1,083,140	1,188,243
Accrued pension benefits	1,044,000	1,482,000
Bonds payable	9,416,398	9,609,144
Total liabilities	<u>13,039,979</u>	<u>14,465,588</u>
Contingencies		
Net assets:		
Unrestricted	45,691,210	40,962,213
Temporarily restricted	11,513,007	11,894,865
Permanently restricted	4,702,304	4,369,969
Total net assets	<u>61,906,521</u>	<u>57,227,047</u>
	<u>\$ 74,946,500</u>	<u>\$ 71,692,635</u>

See notes to consolidated financial statements.

**St. Sebastian's School, Inc.**  
 Consolidated Statements of Activities  
 Years Ended June 30, 2013 and 2012

	2013			2012				
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenues, gains (losses), and other support:								
Tuition and fees	\$13,876,550	\$ -	\$ -	\$13,876,550	\$13,127,730	\$ -	\$ -	\$13,127,730
Less - financial aid	(2,243,476)	-	-	(2,243,476)	(2,102,900)	-	-	(2,102,900)
Net tuition and fees	11,633,074	-	-	11,633,074	11,024,830	-	-	11,024,830
Contributions	1,835,711	611,187	171,760	2,618,658	1,552,246	535,980	55,064	2,143,290
Campaign contributions	1,413,983	1,695,256	10,575	3,119,814	1,330,801	1,930,756	420,000	3,681,557
Provision for bad debts	-	(311,000)	-	(311,000)	-	-	-	-
Skating rink	396,451	-	-	396,451	376,399	-	-	376,399
Net investment income:								
Dividends and interest income	226,587	276,678	-	503,265	115,730	222,155	-	337,885
Unrealized/realized gains (losses) on investments	447,985	674,159	-	1,122,144	(77,681)	(252,924)	-	(330,605)
Total net investment income	674,572	950,837	-	1,625,409	38,049	(30,769)	-	7,280
Other	187,372	-	-	187,372	94,611	-	-	94,611
Change in minimum pension liability	438,000	-	-	438,000	(808,000)	-	-	(808,000)
Net assets reclassified to conform to change in donors intent	-	(150,000)	150,000	-	(15,000)	(950)	15,950	-
Net assets released from restriction:								
For expenses	855,660	(855,660)	-	-	585,412	(585,412)	-	-
For property and equipment expenditures	2,322,478	(2,322,478)	-	-	4,589,609	(4,589,609)	-	-
Total net assets released from restriction	3,178,138	(3,178,138)	-	-	5,175,021	(5,175,021)	-	-
Total revenues, gains (losses), and other support	19,757,301	(381,858)	332,335	19,707,778	18,768,957	(2,740,004)	491,014	16,519,967
Expenses:								
Instructional	7,730,631	-	-	7,730,631	7,303,431	-	-	7,303,431
General and administrative	1,868,915	-	-	1,868,915	1,663,924	-	-	1,663,924
Operations and maintenance	1,143,246	-	-	1,143,246	1,001,249	-	-	1,001,249
General institutional	1,134,464	-	-	1,134,464	676,428	-	-	676,428
Athletics	774,532	-	-	774,532	755,478	-	-	755,478
Student activities	149,288	-	-	149,288	133,459	-	-	133,459
Dining hall	398,209	-	-	398,209	387,551	-	-	387,551
Fund-raising	1,026,833	-	-	1,026,833	999,738	-	-	999,738
Admissions	304,247	-	-	304,247	287,809	-	-	287,809
Skating rink	479,132	-	-	479,132	433,825	-	-	433,825
Other programs	18,807	-	-	18,807	17,662	-	-	17,662
Total expenses	15,028,304	-	-	15,028,304	13,560,554	-	-	13,560,554
Change in net assets	4,728,997	(381,858)	332,335	4,679,474	5,108,403	(2,740,004)	491,014	2,859,413
Net assets, beginning of year	40,962,213	11,894,865	4,369,969	57,227,047	35,853,810	14,634,869	3,878,955	54,367,634
Net assets, end of year	\$45,691,210	\$11,513,007	\$ 4,702,304	\$61,906,521	\$40,962,213	\$11,894,865	\$ 4,369,969	\$57,227,047

See notes to consolidated financial statements.

## St. Sebastian's School, Inc.

Consolidated Statements of Cash Flows  
Years Ended June 30, 2013 and 2012

	2013	2012
<b>Cash flows from operating activities:</b>		
Change in net assets	\$ 4,679,474	\$ 2,859,413
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	1,633,796	1,317,263
Bad debt expense	361,000	55,000
Donor-restricted contributions	(1,877,591)	(2,405,820)
Unrealized and realized (gains) losses on investments	(1,122,144)	330,605
(Increase) decrease in:		
Tuition receivable	(4,538)	(6,369)
Pledges receivable	604,955	206,524
Inventories, prepaid expenses and other assets	93,239	(72,349)
Financial aid loans receivable	6,091	11,088
Increase (decrease) in:		
Accounts payable and accrued expenses	(20,582)	19,761
Deferred revenue	(105,103)	245,885
Accrued pension benefits	(438,000)	808,000
Net cash provided by operating activities	<u>3,810,597</u>	<u>3,369,001</u>
<b>Cash flows from investing activities:</b>		
Cash whose use is limited	450,848	(924,975)
Bond project account - restricted cash	580,271	8,208,120
Purchases of investments	(4,691,117)	(4,966,846)
Proceeds from sales and maturities of investments	986,805	2,883,450
Additions to land, buildings, and equipment	(3,423,414)	(9,315,427)
Net cash used in investing activities	<u>(6,096,607)</u>	<u>(4,115,678)</u>
<b>Cash flows from financing activities:</b>		
Donor-restricted contributions	1,695,256	1,930,756
Donor-restricted contributions for permanent endowment	182,335	475,064
Repayment of bonds and notes payable	(192,746)	(281,192)
Net cash provided by financing activities	<u>1,684,845</u>	<u>2,124,628</u>
Net (decrease) increase in cash and cash equivalents	(601,165)	1,377,951
Cash and cash equivalents, beginning of year	<u>4,251,137</u>	<u>2,873,186</u>
Cash and cash equivalents, end of year	<u>\$ 3,649,972</u>	<u>\$ 4,251,137</u>
<b>Supplemental disclosures:</b>		
Interest paid	<u>\$ 362,029</u>	<u>\$ 373,581</u>
Noncash operating and investing activities - property, plant, and equipment accrued	<u>\$ 131,583</u>	<u>\$ 800,761</u>

See notes to consolidated financial statements.

# St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

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## 1. NATURE OF ACTIVITIES

St. Sebastian's School, Inc., formerly St. Sebastian's Country Day School, Inc., is a nonprofit private institution, which provides a Catholic secondary education covering grades 7 through 12.

During the year ended June 30, 2003, St. Sebastian's School, Inc. created a separate Massachusetts charitable corporation known as St. Sebastian's School Fund, Inc. (the "Fund"), of which St. Sebastian's School, Inc. is the sole member with the power to elect the Fund's Board of Directors. The Fund is structured to serve as a supporting organization with respect to St. Sebastian's School, Inc. St. Sebastian's School, Inc. has transferred certain property to the Fund to hold on St. Sebastian's School, Inc.'s behalf. The Fund conducts fund-raising and receives donations on behalf of St. Sebastian's School, Inc.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying consolidated financial statements include the accounts of St. Sebastian's School, Inc. and the Fund (collectively, the "School"). Intercompany balances and transactions are eliminated in consolidation.

### Basis of Presentation

The consolidated financial statements of the School have been prepared on the accrual basis of accounting.

### Classification and Reporting of Net Assets

The School follows Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958, "Financial Statements of Not-For Profit Organizations". This standard provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Institutional Funds Act ("UPMIFA").

UPMIFA is a model act approved by the Uniform Law Commission that serves as a guidance for states to use in enacting legislation. This standard also requires disclosures about an organization's endowment funds (both donor-restricted endowment funds and board-designated endowment funds), whether or not the organization is subject to UPMIFA.

The classification of the School's net assets and its revenue, expenses, gains, and losses is based on the existence or absence of donor-imposed restrictions. Net assets are grouped into the following three categories:

- Unrestricted net assets represent the portion of net assets of the School that is neither permanently restricted nor temporarily restricted by donor-imposed stipulations. Unrestricted net assets include expendable funds available for support of the School as well as funds invested in plant, including campus buildings. In addition, unrestricted net assets of the School include funds which represent unrestricted resources designated by the Board of Trustees (the "Board") for specific purposes.

St. Sebastian's School, Inc.  
Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES...continued

Classification and Reporting of Net Assets...continued

- Temporarily restricted net assets represent contributions and other inflows of assets whose use by the School is limited by donor-imposed stipulations that either expire by the passage of time or can be fulfilled and removed by actions of the School pursuant to those stipulations. Temporarily restricted net assets also include, under Massachusetts law, funds not yet appropriated by the Board, generally representing cumulative interest, dividends, appreciation and reinvested gains on permanently restricted endowment funds, which are subject to prudent appropriation by the Board in accordance with donor use restrictions and provisions of Massachusetts law.
- Permanently restricted net assets represent contributions and other inflows of assets whose use by the School is limited by donor-imposed stipulations that neither expire by the passage of time nor can be fulfilled and removed by actions of the School pursuant to those stipulations. Permanently restricted net assets may also include realized and unrealized gains and interest and investment income on certain contributions, as stipulated by the donor.

Cash and Cash Equivalents

Cash and cash equivalents include short-term, highly liquid investments with remaining maturities of three months or less when purchased, except funds held in money market and mutual fund accounts with its investment brokers, which are included in investments.

The School maintains cash and cash equivalent balances at various financial institutions, which, at times, may exceed federally insured limits. The School has not experienced any losses in such accounts and monitors the credit risk associated with these financial institutions. Accordingly, management does not feel that it is exposed to any significant credit risk on cash and cash equivalents.

Cash Whose Use is Limited

Restricted cash includes amounts designated by the Board for different investing type activities.

Tuition Receivable

Tuition receivables are carried at original invoice less an allowance made for doubtful accounts. Tuition receivable is reported net of management's estimated allowance for uncollectible receivables of \$181,805 and \$156,805 at June 30, 2013 and 2012, respectively. Management determines the allowance for doubtful accounts by evaluating individual student tuition receivables while considering the student's financial situation and current economic conditions. Tuition receivables are written off when deemed uncollectible. Recoveries of tuition receivables previously written off are recorded when received. Amounts are considered past due when they have been outstanding for 90 days. Interest is not charged on outstanding tuition receivables.



## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES...continued

#### Pledges Receivable

Contributions, including unconditional promises to give, are initially recognized at fair value as restricted support or unrestricted support in the period received. Conditional promises to give and indications of promises to give are not recognized until the conditions on which they depend are substantially met. Contributions to be received after one year are discounted at a rate commensurate with the risk involved. Amortization of the discount is recorded as additional contribution revenue. Allowance is made for uncollectible contributions based upon management's judgment and analysis of the creditworthiness of the donors, past collection experience, and other relevant factors.

#### Financial Aid Loans Receivable

The School has provided tuition loans to students as part of its financial aid program. Payments are to be made in 32 installments, commencing on January 1 in the year following graduation. Payments consist of eight consecutive semiannual payments of interest only, followed by 24 consecutive quarterly payments of principal and interest. At June 30, 2013 and 2012, the interest rate on the loans was 5%. Allowance is made for uncollectible loans based upon management's judgment, past collection experience, and other relevant factors. The allowance for uncollectible loans as of June 30, 2013 and 2012 was \$53,123 and \$45,623, respectively.

Financial aid loans receivable as of June 30, 2013, expected to be collected are as follows:

2014	\$ 11,428
2015	8,945
2016	6,889
2017	7,704
2018	6,537
Thereafter	<u>120,002</u>
Total financial aid loans receivable	161,505
Less - allowance for uncollectible loans	<u>(53,123)</u>
Total financial aid loans receivable, net	<u>\$ 108,382</u>

#### Investments and Investment Income

Investments in equity securities with readily determinable fair values and all debt securities are recorded at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Investment income and gains (losses) from unrestricted investment funds are reported as unrestricted revenue. Investment interest and gains (losses) on investments of temporarily restricted net assets are reported as increases (decreases) in temporarily restricted net assets. Investment income and gains (losses) on investments of permanently restricted net assets are reported as increases (decreases) in temporarily restricted net assets, unless permanently restricted by the donor, in which case they are recorded as increases (decreases) in permanently restricted net assets. There are no such restrictions placed on income gains (losses) from permanently restricted gifts in 2013 or 2012.

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES...continued

#### Investments and Investment Income...continued

Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the consolidated financial statements.

The Board has interpreted Massachusetts General Law as requiring investment income and realized and unrealized gains of permanently restricted net assets to be retained in a restricted net asset classification until appropriated by the Board and expended. Massachusetts General Law allows the Board to appropriate as much of investment income and net appreciation of permanently restricted net assets as is prudent considering the School's long- and short-term needs, present and anticipated financial requirements, expected total return on its investments, price-level trends, and general economic conditions.

The Board of the School has adopted a spending policy, which provides for the School to utilize an amount the donor has designated or up to 4% annually of the average market value of the donor-restricted and board-designated endowment funds for current operating needs. The average market value is measured using the quarterly market values for the previous three years. Amounts appropriated under the spending policy are drawn from accumulated income and gains and unexpended net gains.

Temporarily restricted net assets appropriated under the spending rule reported as a component of net assets released from restriction for the year ended June 30, have been used as follows:

	<u>2013</u>	<u>2012</u>
Faculty salaries and benefits	\$ 250,000	\$ 250,000
General expenses	24,434	23,020
Financial aid	<u>109,252</u>	<u>40,980</u>
	<u>\$ 383,686</u>	<u>\$ 314,000</u>

The purpose of the endowment is to support the School and its mission over the long term. The objective is to manage the funds within the endowment so that the future growth of the investments will be sufficient to offset normal inflation, plus reasonable spending, thereby preserving the constant dollar value and purchasing power of the School for future generations. Additionally, management of the fund is designed to attain the maximum total return consistent with acceptable and agreed-upon levels of risk. It is the goal of the fund to generate an average total annual return that exceeds the spending payout/rate, plus inflation.

To satisfy the long-term rate of return objectives, the School relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yields (interest and dividends). The School targets an asset allocation strategy wherein assets are diversified among several asset classes. The School seeks broad diversification among assets having different characteristics to attain the appropriate levels of risk and return objectives in light of the School's risk tolerance and investment time horizon.

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES...continued

#### Other Investments not Recorded at Fair Value

The School has a 33.3% interest in a real estate partnership that was donated to the School in 1997. The School accounts for this investment at the lower of cost or market (based upon periodic appraisals) as the investment does not have a readily determinable fair value. As of June 30, 2013 and 2012 the investment is recorded at \$220,851 which was the appraised value at the time of the donation. There have been no impairments recorded against the carrying value of this asset.

#### Land, Buildings, and Equipment

Land, buildings, and equipment are recorded at cost. Depreciation is computed on buildings and equipment using the straight-line method over the estimated useful lives of the assets, ranging from 3 to 50 years. Expenditures for maintenance and repairs that do not extend the useful life of an asset are charged to expense as incurred. Donated land, buildings, and equipment are recorded at their fair value at the date of the gift.

Expenditures for capital projects in process are capitalized at cost as incurred. Depreciation is not computed on such assets until such time as the capital project is completed and the asset is placed in service.

#### Impairment of Long-Lived Assets

Long-lived assets, which consist primarily of property and equipment, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the asset may not be recoverable. When such events occur, the School compares the carrying amounts of the assets to the undiscounted expected future cash flows. If this comparison indicates that there may be an impairment, the amount of the impairment is calculated as the difference between the carrying value and fair value. During the fiscal years ended June 30, 2013 and 2012, no impairments have occurred.

#### Revenue Recognition

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets.

Tuition revenue is recorded net of financial aid discounts. The School defers recognition of registration and tuition revenue to the period in which related educational instruction is performed and the related expenses incurred. Accordingly, registration and tuition fees received for the next School term are deferred until the first day of the new fiscal year and recognized ratably over the school term.

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES...continued

#### Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the School are initially reported at fair value at the date the promise is received. Conditional promises to give, and indications of intentions to give, are reported at fair value at the date the conditional promise becomes unconditional or the gift is received. Gifts are reported as either temporarily or permanently restricted if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of activities as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the year of receipt are reported as unrestricted contributions in the accompanying consolidated financial statements.

#### Net Asset Reclassification to Conform to Donor Intent

During the years ended June 30, 2013 and 2012, management of the School determined, based on notification from donors or subsequent clarification of donor instruments, that certain contributions totaling \$150,000 and \$15,950 in 2013 and 2012, respectively, received in the prior year and recorded as unrestricted or temporarily restricted contributions, were permanently restricted contributions and accordingly, reclassified those amounts to permanently restricted net assets.

#### Federal Income Tax

The School has been determined to be a tax-exempt, nonprofit organization under Section 501(c) of the Internal Revenue Code (the "Code") and is exempt from federal income tax on related income pursuant to Section 501(a) of the Code. Accordingly, no provision for federal income tax has been recorded in the accompanying consolidated financial statements.

#### Uncertainty of Income Taxes

The School follows FASB ASC 740, "Income Taxes", which clarifies the accounting for uncertainty in income taxes by prescribing the recognition threshold a tax position is required to meet before being recognized in the financial statements. It also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. Management believes that the School has no material uncertainties in income taxes. The School is no longer subject to income tax examinations by the U.S., federal, state, or local tax authorities for fiscal years before 2010. The School will account for interest and penalties related to uncertain tax positions, if any, as part of tax expense.

#### Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the statement of activities. Accordingly certain costs have been allocated among the programs and supporting services benefited.

#### Advertising

Advertising and printing costs are expensed as incurred. Costs incurred for the years ended June 30, 2013 and 2012 amounted to \$182,494 and \$114,397, respectively.

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES...continued

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### Liquidity

In order to provide information about liquidity, assets are sequenced according to their nearness of conversion to cash and liabilities according to the nearness of their estimated maturity.

#### Future Adoption of Accounting Pronouncements

In October 2012, the FASB issued guidance which requires a not-for-profit entity to classify cash receipts from the sale of donated financial assets consistently with cash donations received in the statement of cash flows if those cash receipts were from the sale of donated financial assets that upon receipt were directed without any not-for-profit entity-imposed limitations for sale and were converted nearly immediately into cash. Accordingly, the cash receipts from the sale of those financial assets should be classified as cash inflows from operating activity, unless the donor restricted the use of the contributed resources to long-term purposes, in which case those cash receipts should be classified as cash flows from financing activities. This guidance is effective prospectively for fiscal years, and interim periods within those years, beginning after June 15, 2013. The adoption of this guidance is not expected to have a material impact on the School's financial statements.

#### Reclassifications

Certain reclassifications have been made to the 2012 financial statements in order to conform to the 2013 presentation.

### 3. PLEDGES RECEIVABLE

Expected collections of pledges receivable as of June 30, are as follows:

	<u>2013</u>	<u>2012</u>
Amounts due in:		
Less than one year	\$ 895,181	\$ 2,286,048
One to five years	4,965,507	4,177,096
	<u>5,860,688</u>	<u>6,463,144</u>
Discount on pledges receivable (discounted at rates ranging from 0.72% to 4.92%)	(147,189)	(126,690)
Allowance on pledges receivable	<u>(750,000)</u>	<u>(457,000)</u>
Net	<u>\$ 4,963,499</u>	<u>\$ 5,879,454</u>

During the year ended June 30, 2013, the School also had direct write offs totaling \$18,000.

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 3. PLEDGES RECEIVABLE...continued

The summary of the change in contributions receivable - net during the year ended June 30, is as follows:

	<u>2013</u>	<u>2012</u>
Balance, beginning of the year	\$ 5,879,454	\$ 6,085,978
New pledges	2,340,313	2,958,430
Collections on pledges	(2,924,769)	(3,193,083)
Allowance on pledges receivable	(311,000)	-
(Decrease) increase in unamortized discounts	<u>(20,499)</u>	<u>28,129</u>
Balance, end of year	<u>\$ 4,963,499</u>	<u>\$ 5,879,454</u>

### 4. FAIR VALUE MEASUREMENTS

Under the FASB's authoritative guidance on fair value measurements, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the School uses the market approach method. Based on this approach, the School often utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. The School utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used in the valuation techniques, the School is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values.

Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

- Level 1 - Quoted prices for identical assets and liabilities traded in active exchange markets, such as the New York Stock Exchange.
- Level 2 - Observable inputs other than Level 1 including quoted prices for similar assets or liabilities, quoted prices in less active markets, or other observable inputs that can be corroborated by observable market data. Level 2 also includes derivative contracts whose value is determined using a pricing model with observable market inputs or can be derived principally from or corroborated by observable market data. Level 2 also includes investments carried at the per share NAV with redemption periods of ninety days or less.
- Level 3 - Unobservable inputs supported by little or no market activity for financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation; also includes observable inputs for nonbinding single dealer quotes not corroborated by observable market data. Level 3 also includes investments carried at the per share NAV with redemption periods of more than ninety days.

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 4. FAIR VALUE MEASUREMENTS...continued

While the School believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

During the years ended June 30, 2013 and 2012, there were no changes to the School's valuation techniques that had, or are expected to have, a material impact on its financial position or results of operations.

The following is a description of the valuation methodologies used for instruments measured at fair value:

#### Cash Equivalents and Money Market Funds

The carrying value of cash and money market funds approximate fair value as maturities are less than three months and include money market funds that are based on quoted prices and actively traded.

#### Mutual Funds

The fair value of mutual funds are based on quoted market prices for such funds as reported at the closing price reported on the active market on which the individual securities are traded.

#### U.S. Treasuries

The fair values of the U.S. Treasury notes are based on quoted market prices for identical instruments in active markets.

Information at June 30, about the School's financial assets that are measured at fair value on a recurring basis, is presented in the following tables:

2013	<u>Quoted Prices Level 1</u>	<u>Observable Inputs Level 2</u>	<u>Unobservable Inputs Level 3</u>	<u>Total</u>
Cash and cash equivalents:				
Money market funds	\$ 24,505	\$ -	\$ -	\$ 24,505
Mutual funds:				
Fixed income	4,671,679	-	-	4,671,679
Domestic equity	9,315,700	-	-	9,315,700
International equity	2,901,523	-	-	2,901,523
Natural resources	1,212,600	-	-	1,212,600
Real estate	656,860	-	-	656,860
US treasury notes	<u>278,464</u>	<u>-</u>	<u>-</u>	<u>278,464</u>
Total investments recorded at fair value	<u>\$ 19,061,331</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 19,061,331</u>

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 4. FAIR VALUE MEASUREMENTS...continued

<u>2012</u>	<u>Quoted Prices Level 1</u>	<u>Observable Inputs Level 2</u>	<u>Unobservable Inputs Level 3</u>	<u>Total</u>
Cash and cash equivalents:				
Money market funds	\$ 24,981	\$ -	\$ -	\$ 24,981
Mutual funds:				
Fixed income	3,298,465	-	-	3,298,465
Domestic equity	5,907,098	-	-	5,907,098
International equity	2,909,225	-	-	2,909,225
Natural resources	801,579	-	-	801,579
Real estate	535,129	-	-	535,129
US treasury notes	<u>758,397</u>	-	-	<u>758,397</u>
Total investments recorded at fair value	<u>\$ 14,234,874</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 14,234,874</u>

### 5. LAND, BUILDINGS, AND EQUIPMENT

Land, buildings, and equipment at June 30, consist of the following:

	<u>2013</u>	<u>2012</u>
Land and improvements	\$ 20,184,159	\$ 17,911,895
Buildings	30,684,009	18,526,101
Furniture, fixtures, and equipment	<u>5,486,664</u>	<u>5,042,800</u>
	56,354,832	41,480,796
Less - accumulated depreciation	<u>(16,554,158)</u>	<u>(14,920,361)</u>
	39,800,674	26,560,435
Capital projects in process	<u>1,331,049</u>	<u>13,450,849</u>
Land, buildings and equipment, net	<u>\$ 41,131,723</u>	<u>\$ 40,011,284</u>

Depreciation expense for the years ended June 30, 2013 and 2012, was \$1,633,796 and \$1,317,263, respectively.

Capital projects in process is for various improvements to the facilities including interior academic building improvements. The interior academic building project is complete as of September 2013 with a cost to complete of \$705,000.

During the year ended June 30, 2013, the School put into service a new 33,000 square foot building that consists of science labs, math classrooms and a library expansion. The construction costs of the building totaled \$9,965,396 and the soft costs totaled \$3,286,253.



## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 6. BONDS PAYABLE

In December 2010, the School secured a direct purchase of outstanding bank-qualified tax-exempt bonds in the amount of \$10,000,000 to finance the construction of the Science and Math Building. The proceeds are maintained in a separate restricted account until they are used to pay construction costs. The unspent balance is reported as "Bond project account – restricted cash" in the Consolidated Statements of Financial Position. The issuer of the bonds is the Massachusetts Development Finance Agency. Eastern Bank is both the purchaser of the bonds and the disbursing agent. The rate is fixed at 3.75% for the first 10 years with a 30-year amortization schedule requiring monthly payments. The rate will reset at the end of year 10 and year 20. The reset formula is the Federal Home Loan Bank of Boston rate plus 200 basis points to be taxed and adjusted as of the reset date. The School is required to comply with certain financial covenants. The School incurred interest expense of \$361,426 and \$362,074 in 2013 and 2012, respectively. Of this expense \$362,074 was capitalized in 2012 as part of the Science and Math Building.

Annual maturities of bonds payable for the year ended June 30, 2013 are as follows:

2014	\$	201,655
2015		209,358
2016		216,416
2017		230,034
2018		234,209
Thereafter		<u>8,324,726</u>
Total bonds payable	\$	<u>9,416,398</u>

The School has a \$2,000,000 revolving line of credit (the "Line of Credit") associated with the bonds. The Line of Credit is secured by collateral as defined per the agreement and matures on December 31, 2013. The School plans on renewing the line of credit on an annual basis. As of June 30, 2013 and 2012 the School had not drawn any funds on the Line of Credit.

### 7. PENSION PLANS

Prior to June 30, 2004, the School participated in a noncontributory, defined benefit pension plan administered by the Roman Catholic Archdiocese of Boston (the "Archdiocese"). This plan is a single employer plan, where the Archdiocese is the employer. The Archdiocese amended the pension plan as of January 1, 2004, by reducing various factors, which had the effect of reducing employees' pension benefits. Effective June 30, 2004, the School ceased participating in the plan, but did not take its assets out of the plan. The plan is currently underfunded. As such, the School remains responsible for the portion of the unfunded liability relating to its participants in the plan and must continue to make payments to the plan. The payments are required to insure that the value of the assets in the Pension Plan and Trust of the Roman Catholic Archdiocese of Boston (the "Trust") is sufficient to cover the cost of providing the pension benefits that have been earned by the employees of the School. Effective July 1, 2004, the monthly payment by the School to the Trust is \$4,300. This payment reflects the amortization of the unfunded present value of accrued benefits, which approximates \$1,044,000, and \$1,482,000 as of June 30, 2013 and 2012, respectively. This amount will be reviewed each calendar year and may be adjusted as deemed necessary to consider the effects of asset appreciation or depreciation and changes in the actuarial assumptions. The assets are allocated by the Archdiocese and the total allocated to the School was approximately \$3 million, which is \$4 million in accumulated benefits net of the \$1 million unfunded status. The discount rate as of June 30, 2013 and 2012 is 6.5%. The approximate investment return as of June 30, 2013 and 2012 is 10.05% and (2.51%), respectively.

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 7. PENSION PLANS...continued

The School sponsors a defined contribution plan, the Defined Contribution Retirement Plan (the "Plan"). All employees with at least 1,000 hours of service annually and one year of service are eligible to participate and all participants are fully vested. Years of service with any educational organization will be counted for meeting the eligibility requirement. The Plan was amended effective July 1, 2004, to require eligible employees to contribute 2% of their salary to the Plan. The amendment also increased the School's match from 2% of the employee's annual salary to 7% of the employee's salary for employees who have 1 to 5 years of service, 9% for employees who have 6 to 10 years of service, and 11% for employees who have more than 10 years of service. The expense under the Plan was \$613,200 and \$585,225 for the years ended June 30, 2013 and 2012, respectively.

The School also sponsors a voluntary defined contribution plan for eligible employees pursuant to Section 403(b) of the Code. The School makes no contributions to this plan.

### 8. NET ASSETS

A summary of net assets by designation and restriction at June 30 is as follows:

	<u>2013</u>	<u>2012</u>
<u>Unrestricted</u>		
Undesignated	\$ 32,947,859	\$ 31,366,543
Designated by the Board:		
Long term investment (quasi endowment)	8,670,870	5,023,694
Reserve for plant replacement	2,994,977	3,369,757
Reserve for retirement benefits	700,565	808,280
Financial aid loans	<u>376,939</u>	<u>393,939</u>
	<u>\$ 45,691,210</u>	<u>\$ 40,962,213</u>
<u>Temporarily Restricted</u>		
Available for student financial aid:		
Endowment	\$ 190,662	\$ 169,857
Purpose restricted gifts	54,615	57,740
Available for operations and other:		
Endowment	5,560,845	5,004,499
Purpose restricted gifts	<u>5,706,885</u>	<u>6,662,769</u>
	<u>\$ 11,513,007</u>	<u>\$ 11,894,865</u>
<u>Permanently Restricted</u>		
Endowment:		
For student financial aid	\$ 3,802,834	\$ 3,603,494
For operations and other	<u>899,470</u>	<u>696,475</u>
	4,702,304	4,299,969
Pledges receivable for endowment	<u>-</u>	<u>70,000</u>
	<u>\$ 4,702,304</u>	<u>\$ 4,369,969</u>

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 9. ENDOWMENT NET ASSETS

Endowment net asset composition by type of fund for the years ending June 30 is as follows:

<u>2013</u>	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Board designated	\$ 8,670,870	\$ -	\$ -	\$ 8,670,870
Donor restricted	-	5,751,507	4,702,304	10,453,811
	<u>\$ 8,670,870</u>	<u>\$ 5,751,507</u>	<u>\$ 4,702,304</u>	<u>\$ 19,124,681</u>
<u>2012</u>	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Board designated	\$ 5,023,694	\$ -	\$ -	\$ 5,023,694
Donor restricted	-	5,174,356	4,299,969	9,474,325
	<u>\$ 5,023,694</u>	<u>\$ 5,174,356</u>	<u>\$ 4,299,969</u>	<u>\$ 14,498,019</u>

Endowment fund activity for the years ended June 30 was as follows:

<u>2013</u>	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets, beginning of year	\$ 5,023,694	\$ 5,174,356	\$ 4,299,969	\$ 14,498,019
Investment income	225,545	276,678	-	502,223
Net appreciation (realized/unrealized)	442,190	674,159	-	1,116,349
Contributions	3,576,500	10,000	252,335	3,838,835
Net assets released from restriction for operations	(597,059)	(383,686)	-	(980,745)
Change in donor intent	-	-	150,000	150,000
	<u>\$ 8,670,870</u>	<u>\$ 5,751,507</u>	<u>\$ 4,702,304</u>	<u>\$ 19,124,681</u>
Endowment net assets, end of year				
<u>2012</u>	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets, beginning of year	\$ 3,700,698	\$ 5,520,075	\$ 3,878,955	\$ 13,099,728
Investment income	105,934	222,155	-	328,089
Net appreciation (realized/unrealized)	(106,938)	(252,924)	-	(359,862)
Contributions	1,450,000	-	405,064	1,855,064
Net assets released from restriction for operations	(111,000)	(314,000)	-	(425,000)
Change in donor intent	(15,000)	(950)	15,950	-
	<u>\$ 5,023,694</u>	<u>\$ 5,174,356</u>	<u>\$ 4,299,969</u>	<u>\$ 14,498,019</u>
Endowment net assets, end of year				

## St. Sebastian's School, Inc.

Notes to Consolidated Financial Statements  
Years Ended June 30, 2013 and 2012

### 10. OPERATING LEASE

The School leases certain classrooms under a lease expiring in 2016 at a current annual rental cost of \$33,715, subject to adjustment at each renewal date based on the lesser of tuition increases or increases in the Consumer Price Index. The lease contains automatic renewal provisions for 15 successive five-year periods commencing in 2016.

In December 2010, the School amended its lease with the Roman Catholic Archbishop of Boston to allow the School, upon the payment of \$550,000 to the St Bartholomew Parish, the right to erect a science and math building, an administration building and make certain other improvements on the property located at 1176 Greendale Avenue, Needham Massachusetts. In March 2011, the School made a payment of \$550,000. The payment is considered deferred rent and is reported as a component of prepaid expenses in the consolidated Statement of Financial Position. This amount is being amortized over the expected useful life of the science and math building.

At June 30, 2013, the School had future minimum payments on the operating lease as follows:

2014	\$	37,460
2015		37,460
2016		<u>37,460</u>
Total lease obligations	\$	<u>112,380</u>

### 11. CONTINGENCIES

The School is subject to claims and lawsuits that arise in the ordinary course of business. While any such matter contains an element of uncertainty, the School believes that adequate provision has been recorded and that the ultimate disposition or resolution of such claims and lawsuits will not have a material adverse effect on the School's financial statements.

### 12. SUBSEQUENT EVENTS

Subsequent events that have been evaluated through November 4, 2013, the date the consolidated financial statement were issued.

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SUPPLEMENTARY INFORMATION

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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION

To the Board of Trustees of  
St. Sebastian's School, Inc.  
Needham, Massachusetts

We have audited the consolidated financial statements of St. Sebastian's School, Inc. as of and for the years ended June 30, 2013 and 2012, and have issued our report thereon, dated November 4, 2013, which contained an unmodified opinion on those consolidated financial statements. Our audits were performed for the purpose of forming an opinion on the consolidated financial statements as a whole. We have not performed any procedures with respect to the audited consolidated financial statements subsequent to November 4, 2013.

The accompanying supplementary information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

*McGladrey LLP*

Boston, Massachusetts  
November 4, 2013

**St. Sebastian's School, Inc.**  
 Schedule of Consolidated Expenses  
 Year Ended June 30, 2013

	Total	Instructional	General and Administrative	Operations and Maintenance	General Institutional	Athletics	Student Activities	Dining Hall	Fund-Raising	Admissions	Skating Rink	Other Programs
Salaries	\$ 7,140,919	\$ 4,771,691	\$ 1,227,076	\$ 292,640	\$ -	\$ -	\$ -	\$ -	\$ 559,250	\$ 185,000	\$ 105,262	\$ -
Heat, light, and water	531,892	212,054	-	-	49,666	106,032	-	-	-	-	164,140	-
Employee benefits	1,466,683	1,035,991	223,065	53,198	-	-	-	-	101,664	33,630	19,135	-
Materials and supplies	342,035	138,380	32	49,896	45,602	22,660	-	19,841	59,048	2,628	3,948	-
Payroll taxes	479,959	320,717	82,475	19,669	-	-	-	-	37,589	12,434	7,075	-
Repairs and maintenance	266,933	12,038	999	167,011	7,767	-	-	-	-	-	79,118	-
Food service	126,041	-	-	-	-	-	-	126,041	-	-	-	-
Equipment expense	352,146	124,422	90,705	34,325	18,683	77,139	-	-	-	-	6,872	-
Transportation and travel	135,953	6,063	9,339	-	11,341	91,388	-	-	17,822	-	-	-
Conferences and workshops	36,981	22,330	-	-	-	4,946	-	-	4,862	4,843	-	-
Tuition remission	272,100	191,250	80,850	-	-	-	-	-	-	-	-	-
Bad debts	50,000	-	-	-	50,000	-	-	-	-	-	-	-
Telephone	26,200	-	-	-	20,987	-	-	-	5,213	-	-	-
Professional fees	153,101	-	-	-	107,625	-	-	36,476	9,000	-	-	-
Insurance	119,236	-	-	-	119,236	-	-	-	-	-	-	-
Student publications	16,839	-	-	-	-	-	16,839	-	-	-	-	-
Miscellaneous - other	232,591	29,450	570	-	165,839	28,446	-	-	1,375	-	6,911	-
Entertainment	179,065	-	47	-	19,988	-	-	-	147,337	11,693	-	-
Game officials	40,944	-	-	-	-	40,944	-	-	-	-	-	-
Commencement	36,595	-	-	-	36,595	-	-	-	-	-	-	-
Postage	40,624	-	-	-	33,918	-	-	-	6,706	-	-	-
Advertising and printing	182,494	-	-	-	54,297	-	-	-	75,800	52,397	-	-
Dues and memberships	31,417	2,216	950	-	19,245	6,517	-	-	867	1,622	-	-
Student events	132,449	-	-	-	-	-	132,449	-	-	-	-	-
Contracted services	621,078	13,092	42,015	355,279	-	-	-	210,152	300	-	240	-
Summer camp	18,807	-	-	-	-	-	-	-	-	-	-	18,807
Interest	361,426	-	-	-	361,426	-	-	-	-	-	-	-
Depreciation	1,633,796	850,937	110,792	171,228	12,249	396,460	-	5,699	-	-	86,431	-
	\$15,028,304	\$7,730,631	\$1,868,915	\$1,143,246	\$1,134,464	\$774,532	\$149,288	\$398,209	\$1,026,833	\$304,247	\$479,132	\$18,807

**St. Sebastian's School, Inc.**  
 Schedule of Consolidated Expenses  
 Year Ended June 30, 2012

	Total	Instructional	General and Administrative	Operations and Maintenance	General Institutional	Athletics	Student Activities	Dining Hall	Fund-Raising	Admissions	Skating Rink	Other Programs
Salaries	\$ 6,774,166	\$ 4,575,766	\$ 1,156,430	\$ 221,078	\$ -	\$ -	\$ -	\$ -	\$ 531,851	\$ 183,800	\$ 105,241	\$ -
Heat, light, and water	506,849	196,643	-	-	46,092	94,842	-	-	-	-	169,272	-
Employee benefits	1,473,807	1,058,264	218,589	41,788	-	-	-	-	100,531	34,742	19,893	-
Materials and supplies	338,493	137,489	4,407	53,365	49,976	6,588	-	21,428	62,582	2,008	650	-
Payroll taxes	457,168	308,805	78,044	14,920	-	-	-	-	35,893	12,404	7,102	-
Repairs and maintenance	279,321	16,104	3,887	219,116	6,974	-	-	-	-	-	33,240	-
Food service	134,747	-	-	-	-	-	-	134,747	-	-	-	-
Equipment expense	305,852	194,976	25,984	4,967	585	79,340	-	-	-	-	-	-
Transportation and travel	138,373	3,527	-	-	15,952	96,217	-	-	22,677	-	-	-
Conferences and workshops	34,694	22,404	-	-	-	6,702	-	-	4,190	1,398	-	-
Tuition remission	265,750	196,250	69,500	-	-	-	-	-	-	-	-	-
Bad debts	55,000	-	-	-	55,000	-	-	-	-	-	-	-
Telephone	29,176	-	-	-	23,513	-	-	-	5,663	-	-	-
Professional fees	153,035	-	-	-	94,502	-	-	33,820	24,713	-	-	-
Insurance	102,269	-	-	-	102,269	-	-	-	-	-	-	-
Student publications	14,650	-	-	-	-	-	14,650	-	-	-	-	-
Miscellaneous - other	173,117	20,573	-	-	115,959	33,585	-	-	-	-	3,000	-
Entertainment	195,729	-	2,430	-	22,234	-	-	-	160,459	10,606	-	-
Game officials	40,935	-	-	-	-	40,935	-	-	-	-	-	-
Commencement	32,546	-	-	-	32,546	-	-	-	-	-	-	-
Postage	55,465	-	-	-	40,238	-	-	-	8,817	6,410	-	-
Advertising and printing	114,397	-	-	-	36,760	-	-	-	41,716	35,921	-	-
Dues and memberships	51,375	16,822	3,743	-	24,176	5,468	-	-	646	520	-	-
Student events	118,809	-	-	-	-	-	118,809	-	-	-	-	-
Contracted services	479,906	4,269	1,875	278,128	-	-	-	189,294	-	-	6,340	17,662
Summer camp	17,662	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation	1,317,263	551,539	99,035	167,887	9,652	391,801	-	8,262	-	-	89,087	-
	<b>\$13,660,554</b>	<b>\$7,303,431</b>	<b>\$1,663,924</b>	<b>\$1,001,249</b>	<b>\$676,428</b>	<b>\$755,478</b>	<b>\$133,459</b>	<b>\$387,551</b>	<b>\$999,738</b>	<b>\$287,809</b>	<b>\$433,825</b>	<b>\$17,662</b>